Sector scorecard





The State of Children's Rights and Business 2022

Part of the Global Child Forum Corporate Sector and Children's Rights Benchmark



About this scorecard

The aim of this industry scorecard is to provide an overview of different risks and opportunities with regard to children's rights within the Retail industry. It seeks to highlight how companies are doing within different impact areas and how far along companies have come on their maturity journey. It also compares this industry against others within the Food, Beverage & Personal Care sector, illustrating where there is room for improvement and where this industry scores on par with or above other industries. The

results are based on the scores of 50 companies in the Retail industry, benchmarked in The State of Children's Rights and Business 2022 study.

The study includes 25 indicators, based on the Children's Rights and Business Principles! These indicators are divided into four impact areas; Governance & Collaboration (G&C), Workplace (WP), Marketplace (MP) and Community & Environment (C&E). The boxes below illustrate examples of different children's rights issues covered under the different areas.

The indicators are also divided into three levels of maturity for each impact area; Policies & Commitments (P&C), Implementation (I) and Reporting & Action (R&A). These maturity levels allow for an understanding of how deeply a company has integrated a children's rights perspective into its governance, practices and operations.

For more information about our methodology, read here.





Workplace (WP)
Operations & Supply Chain

E.g. decent work for young workers, parents and caregivers, and prevention of child labour.



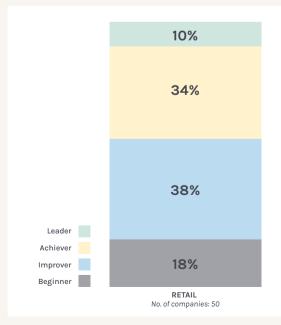
Marketplace (MP)
Marketing, Products & Services

E.g. marketing and advertising, protection from online abuse and exploitation, and product safety.



Community & Environment (C&E)
Impact on Surroundings

E.g. access to health, education and social services, as well as use of natural resources, damage to the environment as a result of land acquisition, and the impact of conflict and emergencies.



Leader

The company has developed and implemented several policies and practices that address the organization's impact on children's rights across several important areas. The company has taken concrete steps to move beyond policies and has embedded children's rights into company practice, following up through monitoring, transparent reporting and programmes to create action for children's rights.

Achiever

The company has developed and implemented several policies and practices that address the organization's impact on children's rights. The company realizes that, while policies are important, in order to create change those policies need to be embedded into company practice, and followed up on through monitoring, transparent reporting and programmes to create action for children's rights.

Improver

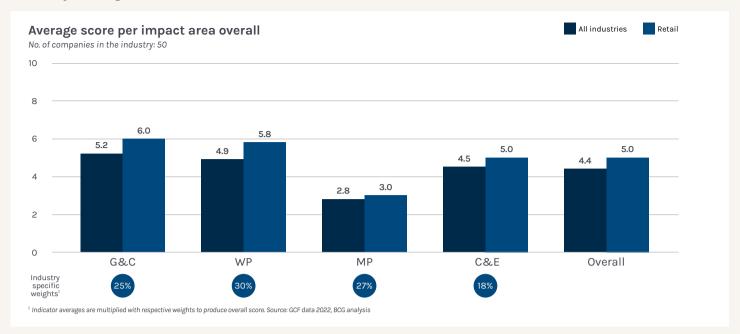
The company has developed and implemented some policies and practices that address the organization's impact on children's rights or human rights in general. The company realizes that having policies in place and/or contributing to children's rights through different initiatives is an important first step to demonstrate commitment.

Beginner

The company has developed a few policies and practices that address the organization's impact on children's rights or human rights in general.

A comprehensive framework for understanding and addressing the impact of business on the rights and well-being of children developed by UN Global Compact, UNICEF and Save the Children.

Industry average score



Industry description

Companies in this industry are primarily retail supermarkets selling food and beverages, as well as some household products.

Retail

Governance should equate to board oversight that involves not only commitments at the board level, but also regular followup on progress. This is key to addressing some of the challenges in this industry. It is also important to have grievance mechanisms in place, not only to allow for complaints from employees, but also to receive reporting of incidents from the supply chain and customers. In addition, Collaboration among industry peers can be an effective way to address root causes of child labour and forced labour in food production, processing and manufacturing.

Within the **Workplace**, companies can positively contribute to the lives of children

by providing decent work and family-friendly environments for parents and caregivers who are employees. The retail industry employs many low- to medium-skilled workers, often employed under precarious contracts, and there is a significant risk of forced labour in both operations and manufacturing. There is also a significant risk of child labour in supply chains, in agricultural production, in processing, manufacturing, packing, warehousing and logistics.

Within the Marketplace, risks for this industry are linked to marketing and labelling. Children are often direct consumers of products and particularly vulnerable to inaccurate labelling or marketing and advertising content that promotes an unrealistic and sexualised body image or unhealthy lifestyles. On the other hand, there is an opportunity for companies to contribute positively to children's lives by providing healthy and affordable nutrition

choices for households on limited budgets, which reduces the risk of malnutrition or obesity for the poorest children.

The retail industry is heavily dependent on logistics and transportation. Within the Community & Environment, promoting traffic safety standards that consider children as passengers and pedestrians can be an important element in reducing risks to children. To promote a healthy environment, companies can work to reduce use of plastics and nonsustainable materials, as well as to set GHG reduction targets that can be worked towards.

Material topics

		WP NIP C&E C&G
Impact	Where	What
Child labour	Supply chain	Work collaboratively with others against child labour in informal sector around supplier and/or beyond tier 1.
Supporting youth	Employees/Supply chain	Provide opportunities for youth/teenagers to gain worklife skills under safe circumstances.
Access to parents/child labour	Procurement/Supply chain	Ensure that purchasing practices (lead times and pay) are contributing to decent working conditions with suppliers.
Access to parents	Supply chain	Supporting suppliers in promoting decent work and family-friendly policies, e.g. through access to childcare and parental leave.
Children's health and safety	Products	Promote safety from harm for children, when using or coming into contact with products (for example household products) and offer nutritional options to children (e.g. food, drinks and snacks).
Children's health and safety	Marketing	Consider marketing as an opportunity to promote healthy life choices for young people, through positive images and campaigns.
Future wellbeing of children	Operations/Supply chain	Reduce scope 1, 2, and 3 emissions, switch to renewable energy and recycle raw materials.
Future wellbeing of children	Operations	Improve water efficiency and waste management to prevent pollution of water supply and water stress.
Children's safety	Surrounding communities	Promote traffic safety for children.

Top performing companies

Company name	Governance & Collaboration	Workplace	Marketplace	Community & Environment	Total average score	Country of HQ
Aldi Nord	10,0	10,0	7,5	8,2	9,0	Germany
Aeon	9,4	10,0	5,1	7,2	8,0	Japan
Ahold Delhaize	10,0	9,4	4,5	8,0	8,0	Netherlands
Migros	8,8	10,0	5,1	6,5	7,7	Switzerland
Aldi South Group	10,0	10,0	3,5	6,7	7,6	Germany

Top performing indicators

Indicator number	Indicator	Percentage of companies scoring 10/10	Corporate response
2.1.1	Child labour policy	80%	Policies & Commitments
4.1.1	Commitment to measurable reduction targets for impact on environment	76%	Policies & Commitments
4.3.3	Programmes focused on reducing environmental impact on children or reducing negative/ increasing positive impact on children in communities	66%	Reporting & Actions

Challenging indicators

Indicator number	Indicator	Percentage of companies scoring 10/10	Corporate response
4.3.2	Disclosure of actual or potential negative impacts on children in communities (beyond the scope of operations)	0%	Reporting & Actions
3.3.1	Disclosure of positive impact from marketing initiatives or incidents of non-compliance with commitment or regulations on marketing to children	2%	Reporting & Actions
3.3.2	Disclosure of positive impact on children from product responsibility initiatives or incidents of non-compliance with product safety commitments and regulations	2%	Reporting & Actions

C&G

About our Industry Scorecards:

This scorecard is based on data collected by Global Child Forum in partnership with Boston Consulting Group. The results are based on publicly available data. However, we don't evaluate actual compliance with policies or outcomes of policies and/or programmes.

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Boston Consulting Group

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Our diverse, global teams bring deep industry

and functional expertise and a range of perspectives that question the status quo and spark change. BCG delivers solutions through leading-edge management consulting, technology and design, and corporate and digital ventures. We work in a uniquely collaborative model across the firm and throughout all levels of the client organization, fueled by the goal of helping our clients thrive and enabling them to make the world a better place.

Global Child Forum

Founded in 2009 by the Swedish Royal Family, Global Child Forum is a leading forum for children's rights and business dedicated to innovative thinking, knowledge-sharing and networking. We believe in the power and responsibility of business, working in partnership with all parts of society, to create a prosperous, sustainable and just society for the world's children. In addition to our forums, Global Child Forum delivers research perspectives, best practices and risk assessment tools designed to unlock opportunities for business to integrate children's rights into their operations and communities.

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